

**Table 2: Risk Measurement Scale: Impact**

IMPACT	Description	SEVERE	HIGH	MODERATE	LOW	INCONSEQUENTIAL
		5	4	3	2	1
<b>Financial</b>	- \$ impact on operating revenue	>\$25M	\$15-25M	\$5-14.9M	\$1-14.9M	<\$1M
<b>Legal/Compliance</b>	- Legal and/or regulatory ramifications	- Cessation of programs/operations by regulatory body	- Operations under surveillance by external regulatory body	-Significant legal penalties; operations under surveillance internally	- Low legal penalties	- Minor legal penalties
<b>Reputational</b>	- Negative media attention - Public criticism (from any cause, i.e. compliance, reliability, environmental, safety, etc.) - Reduction of support from funding agencies	-Event prevents achievement of specific objectives and financial plan -Sustained, serious loss in market share, brand value and/or public confidence -Significant attrition in student and/or faculty retention/attraction	-Event has a major impact on strategic objectives and/or financial plan -Serious decline in market share, brand value, and/or public confidence -Noticeable attrition in student and/or faculty retention/attraction	-Event has a moderate impact on strategic objectives and/or financial plan -Market share, brand value and/or public confidence will be affected in the short term -Some attrition in student and/or faculty retention/attraction	-Event has a minor impact on strategic objectives and/or financial plan -There is a potential impact on market share, brand value and/or public confidence -Consequences can be absorbed under normal operating conditions -Potential attrition in student and/or faculty retention/attraction	-Event has limited local damage with no wider impact – likely to be no impact on financial plan -No material impact on market share, brand value and/or public confidence -Limited-to-no attrition in student and/or faculty retention/attraction
<b>Operational</b>	- Compromise of operational efficiency and effectiveness	-Widespread or long-term shut down of operations -Inability to properly market all university offerings -Threat of severe market share loss	-Significant internal and/or external resources need to be committed to address operational issues -Deep and/or sustained operational interruptions	-Escalating internal and/or external resources need to be committed to address operational challenges -Larger, or multiple operational inefficiency(s)	-Escalation of resources that need to be committed to address operational issue -Minor operational inefficiency	-Modest resources need to be committed to internal operational issue -Insignificant operational inefficiency
<b>Strategic</b>	-Impacted related to RIT’s ability to achieve its strategic goals and objectives	-Reverses progress on one or more RTI strategic goal or threatens strategic plan failure	-Stop progress on more than one strategic goal	-Stops progress on one RIT strategic goal	-Slows progress on more than one RIT strategic goal	-Slows progress on one RIT strategic goals

**Table 3: Risk Measurement Scale: Likelihood**

LIKELIHOOD	<b>EXPECTED</b> (90 – 100%)	<b>LIKELY</b> (60 – 90%)	<b>POSSIBLE</b> (35 – 60%)	<b>UNLIKELY</b> (10 – 35%)	<b>REMOTE</b> (0 – 10%)
	5	4	3	2	1
<b>Description</b>	Event is expected to occur in most circumstances	Event will probably occur in most circumstances	Event is as likely to occur as not occur	Event could occur at some point in time	Event may only occur in exceptional circumstances

**Quantifying the Risk (Impact x Likelihood = Risk Score):**

- University Risk and Compliance Network (the “Network” or “URCN”) will be initially responsible for quantifying identified risks and compiling a Risk Score. Risk Scores between **12 and 25** should be elevated to the University Risk and Compliance Committee (“URCC”) for review, reevaluation of the risk and confirmation of the Risk Score.
- Risk Scores between **16 and 25** as confirmed by the URCC will be elevated to the Executive Risk and Compliance Committee (“ERCC”) for review, reevaluation of the risk and confirmation of the Risk Score.
- Risk Scores between **20 and 25** as confirmed by the ERCC will be elevated to the ERM Subcommittee in the Institutional Risk Map, along with other identified risks deemed appropriate by the ERCC.